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## Burnout

Sir,

I was interested in Ruth Chambers' editorial about avoiding burnout in general practice (November *Journal*, p.442). The pressures on general practitioners can be divided into a number of different areas. First, there is the stress of providing a readily accessible service, day and night, to the patients in the practice. That is what most of us anticipated as we entered medical school, and regard and welcome as our proper professional role. Incidental and vital to such a service is the establishment of good relationships with colleagues, both medical and non-medical, in the practice and the setting up of a well organized management structure. Naturally, indispensable to all this is a satisfactory, fulfilled and supportive domestic ambience. In addition, we must all, as individuals, ensure that we take steps to keep up to date across the whole spectrum of general practice.

Primary care in the 20th and 21st centuries requires a considerable input into the organizational structures above individual practices, to the benefit of all. It is only fair, therefore, that general practitioners should take their turn in representing their colleagues on National Health Service committees, and play their part in running postgraduate training and education, and generally pulling their weight in the organization of the Royal College of General Practitioners, the British Medical Association and local medical societies.

I think the general public acknowledges that the obligations of general practice outlined above constitute a full, even overburdened existence — far more so than those of, for example, lawyers, accountants, bankers and most business people. No wonder some of us burn out. Those of us that do not often do so at the expense of our cultural and social lives, with much less time for recreational reading, visits to the theatre or generally playing our part in the community.

You will recognize, of course, that the huge additional burdens of the new contract for general practitioners have not yet been listed. There is no need to enumerate them, for we are all only too well aware of them. It seems to me extraordinary that no reference was made to them in the editorial. Burnout is a concept of the last few years, and is clearly getting more common. If a vessel is full to the brim, and more is added to it, it can accommodate the extra either by overflowing or by springing a leak. Put another way, our reaction to trying to cope with the intolerable stresses of the last three or four years is either to burn out or to water down our erstwhile professional standards, in addition to encroaching on our domestic and social life. A critical difference between a general practitioner in the NHS and those in the professions mentioned is that the latter are able to limit their workload, and we clearly cannot.

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Sir,

Ruth Chambers is right to remind us of the stresses from the kind of work that general practitioners do (editorial, November *Journal*, p.442). My departure from general practice at the age of 55 years has resulted in many general practitioners opening their hearts to me about their frustrations. This self-selected group rarely express as their main problem frustration 'by working in a partnership that is resistant to change or unwilling to invest in more practice resources'. These doctors, like me, suffer from stresses outside the practice. The year on year underfunding of the National Health Service, hugely increased in the last decade, means that we cannot get for our patients the services that we see that they need.

Mr X may cause us 'heartsink' but all too often it is not Mr X that is the problem, but the fact that he has been found on the floor again and is unable to get up unaided, incontinent and needs to be admitted to hospital. The heartsink is the awful knowledge that there are either no hospital beds available for Mr X, or that one will be found for him but that bed will be the one that was being kept for Mr Y, another patient who was booked in for the following day for the third time to have his triple bypass operation.

The enthusiasts for the NHS reforms may genuinely believe that the internal market will improve services. One certain effect of them, however, has been to shuffle the responsibility for the effects of underfunding from the shoulders of the government onto local doctors and managers. It is the helplessness that general practitioners feel when landed with the responsibility for telling patients that they cannot have treatment because it has been cut by the government, which is the source of the burnout, as well as the source of other symptoms of stress such as heart attacks, nervous breakdowns or addiction.

Virginia Bottomley tells us general practitioners that we are responsible for preventing heart attacks. Well, I have taken her advice and prevented my own heart attack by leaving general practice.

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## Chronic pain

Sir,

I read the paper 'Evaluation of a cognitive behavioural programme for rehabilitating patients with chronic pain' (December *Journal*, p.513) with interest and admiration. Management of chronic pain is a daily challenge for the rank and file general practitioner and this stimulating original paper made a lot of sense.

It is surprising that behaviour therapy, so well established in Sweden and the United States of America has not caught on in the United Kingdom for the management of chronic pain. This is despite the fact that the role played by perception and belief in the aetiology of chronic pain is not disputed.<sup>1-3</sup>

For some reason this paper has remained low profile; it has escaped the radar screens of the lay media especially the women's magazines which often provide advice on such matters. Despite this I believe that if these results could be substantiated by others, we could be observing the signal of a new dawn in the management of patients with chronic pain.

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